Understanding Complex Construction Systems Through Modularity - DTU Orbit (17/10/2019)

**Understanding Complex Construction Systems Through Modularity**

This paper develops a framework for understanding complexity in construction projects by combining theories of complexity management and modularization. The framework incorporates three dimensions of product, process, and organizational modularity with the case of gypsum wall elements. The analysis finds that the main driver of complexity is the fragmentation of the design and production, which causes the production modules to construct and install new product types and variants for each project as the designers are swapped for every project. The many interfaces are characteristics of an integral system, rather than a modular, although the industry forces modular organizational structures. This creates a high complexity degree caused by the non-alignment of building parts and organizations and the frequent swapping of modules.

**General information**

Publication status: Published
Organisations: Campus Service, Department of Management Engineering, Production and Service Management, Engineering Systems Group
Contributors: Jensen, T. C., Bekdik, B., Thuesen, C.
Number of pages: 15
Pages: 541-555
Publication date: 2014

**Host publication information**

Title of host publication: *Proceedings of the 7th World Conference on Mass Customization, Personalization, and Co-Creation (MCPC 2014), Aalborg, Denmark, February 4th - 7th, 2014 : Twenty Years of Mass Customization – Towards New Frontiers*
Publisher: Springer
ISBN (Print): 978-3-319-04270-1
ISBN (Electronic): 978-3-319-04271-8
(Lecture Notes in Production Engineering).
Keywords: ENGINEERING, Modularity, Complexity, AEC, Construction, Project-based production (PBP)
DOIs:
10.1007/978-3-319-04271-8_45
Source: FindIt
Source ID: 269960732
Research output: Chapter in Book/Report/Conference proceeding → Article in proceedings – Annual report year: 2014 → Research › peer-review